Resource Management: INSTITUTIONS AND INSTITUTIONAL DESIGN

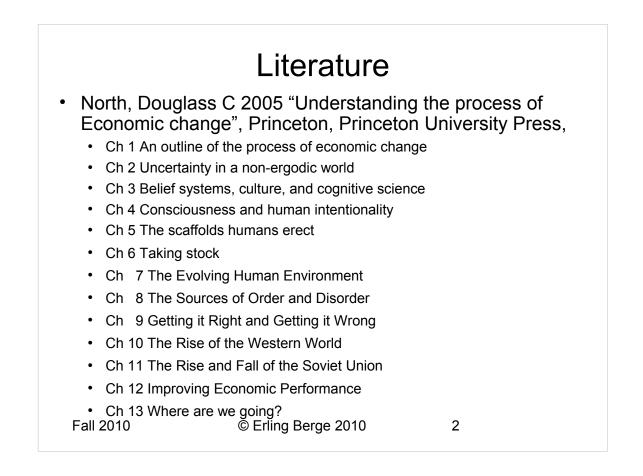
SOS3508 Erling Berge

The process of economic change

NTNU, Trondheim Fall 2010

Fall 2010

© Erling Berge 2010



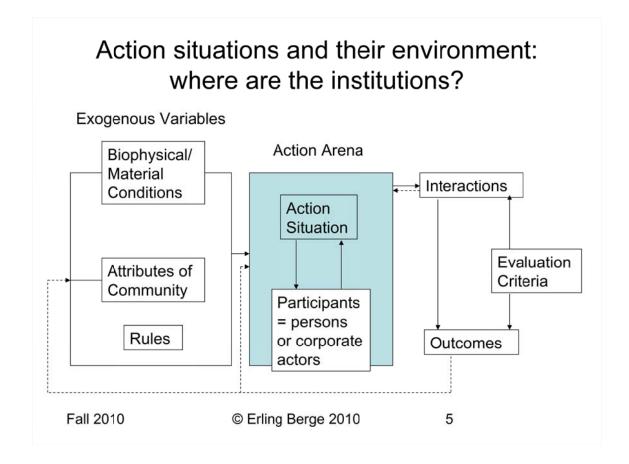
An outline of the process of economic change
 Involves
1. Quantity and quality of human beings
2. Stock of human knowledge
 Institutional framework defining incentive structure
 Understanding how uncertainty in everyday life leads to constraints embedded in language, physical artefacts, and beliefs
 In economics and politics applied to competition for scarce resources
Fall 2010© Erling Berge 20103

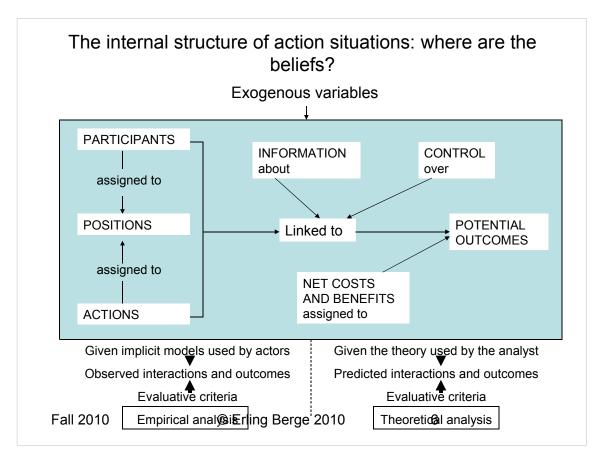
Perceptions-beliefs-institutions-policiesaltered perceptions

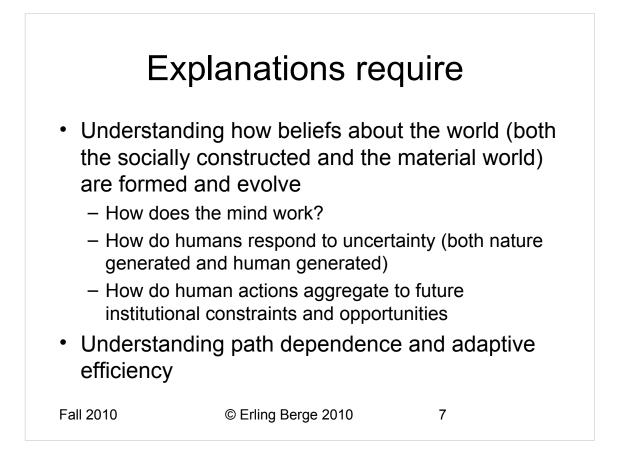
- Beliefs about the political-economic system drives efforts to improve profit margins, creating
- Path dependence and sometimes abrupt changes creating
- New perceptions, beliefs, and mental models of the political-economic system
- Case: the rise and fall of Soviet Union

Fall 2010

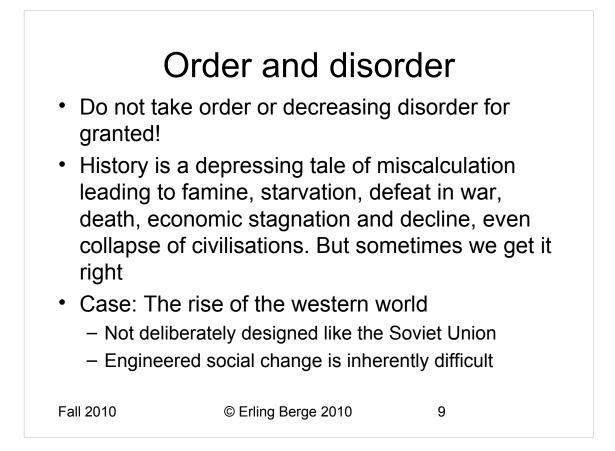
© Erling Berge 2010

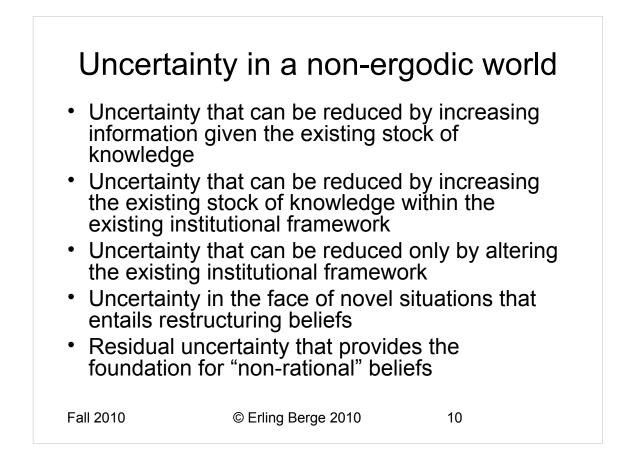


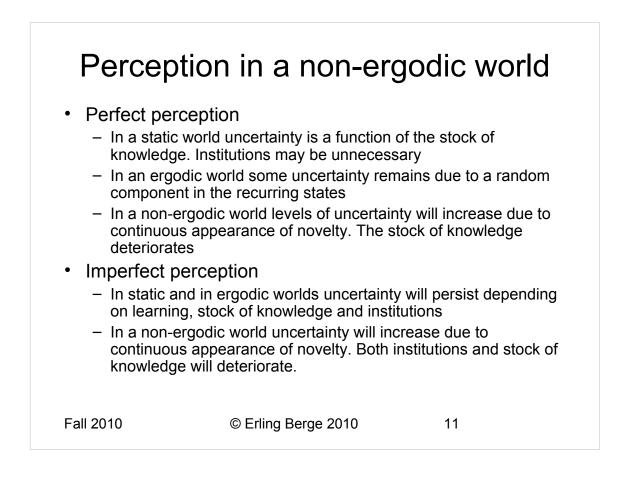




	Intentionali	ty
distribution – Reduction • Uncertaint = non-repor- – Matching – The role – The role – The role – The role – Who are	n by creation of institutio y in a non-ergodic wo	ns orld (non-ergodic es assumption) ion in shaping beliefs
Fall 2010	© Erling Berge 2010	8







I	Beliefs and cha	ange
	etermine choice of acti e human environment	
	understand perception ent, how learning occu	
	model: rationality assuve posted price marke	•
	certainty, interdepende information	nt behaviour,
Fall 2010	© Erling Berge 2010	12

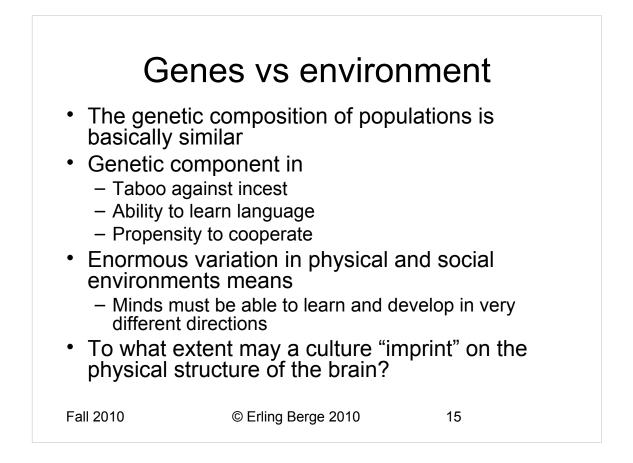
Individual vs collective rationality

- Most of rational choice is not so much individual cogitation as the embeddedness of the thought process in the larger social and institutional context
- With strong structures from policies, infrastructure, and customs (created in competitive processes) individual members are interchangeable

Fall 2010

© Erling Berge 2010

Evolutionary learning
 Founded on the dynamics of categories and mental models Heuristic processes for decisions and learning Context dependence and social embeddedness of interpretative models and decision rules Endogeneity of (possibly inconsistent) goals and preferences Organisations as behavioural entities Processes of learning, adaptation and discovery apt to (imperfectly) guide representations and behaviours in ever changing environments Pattern recognition is the way we perceive, remember and comprehend We can find patterns where non exist: in the long run any explanation probably is better than no explanation
Fall 2010© Erling Berge 201014



 Computation distributed period Connection Based on Order and information Language and of mental methods Culture as a set of the set of the	g mechanisms nal model based on anal processing computer mo ist model based on neura pattern recognition, examples reorder mental models to use as the core instrument echanisms and transmis an adaptive process that ions to frequently encour	logies to dels al networks and frequencies e new and different for accumulation ssion of information accumulates
Fall 2010	© Erling Berge 2010	16

Stages in th	ne development	of culture
 intelligent but have Mimetic culture: i Mythic-oral culture universal 	common to primates; th ve a limited range of exp increased ability for expr re: shared narratives and :: symbolically literate so inventions	pressive output ressive output d language are
providing multiple	icher the cultural context e experimentation and context more likely the successf 2005:36)	reative
Fall 2010	© Erling Berge 2010	17

• From core	e consciousness to ex	rtended
 Theory of 	consciousness assur	mptions
1. Physica	: The laws of physics are	not violated
2. Evolutio property	nary: Consciousness aros	se as a phenotypic
experier	the collection of personal ices, feelings, and sensations are unique to each inc	tions that accompany
 Extended 	implies	
0	tive explanations for the v itions, myths, dogmas, re	0
	ment of institutions and a ality of consciousness	rtifacts revealing the
Fall 2010	© Erling Berge 2010	18

Consciousness, intentionality, institutions

- From genetic morality (incest taboo) to a social inference system of the mind generating superstitions, myths, religion
- Requiring conformity in beliefs leads to institutions reducing uncertainty
- Conformity in a non-ergodic world may be costly
- Institutional diversity as adaptive efficiency
- The problem of changing a culture from focusing on physically generated uncertainty to socially generated uncertainty: social and economic development
- From genetically induced cooperation to solving social dilemmas

19

20

Fall 2010

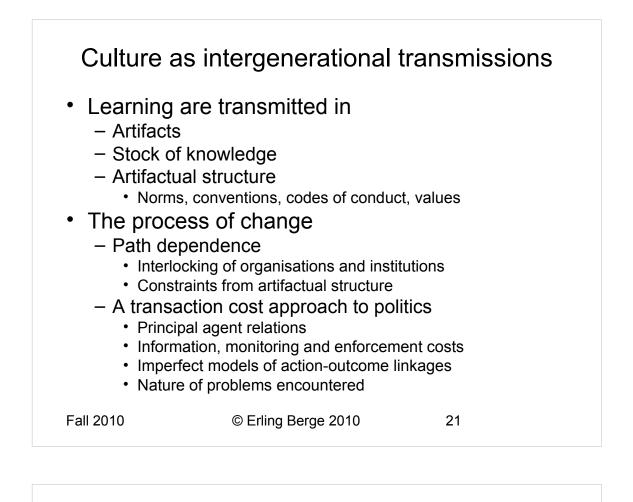
© Erling Berge 2010

Social structure (the scaffolds) Physical and human capital • Institutional framework – Political system to develop and decide on policy – Property rights to define economic incentives

- Social incentives norms, conventions, codes of conduct
- Beliefs are internal (or informal) and institutions external (or formal) representations
 - Beliefs among those who make rules
 - Beliefs are not easily changed, and evolve in ways not completely understood

Fall 2010

© Erling Berge 2010



Democracy and development

Dynamics of democracy

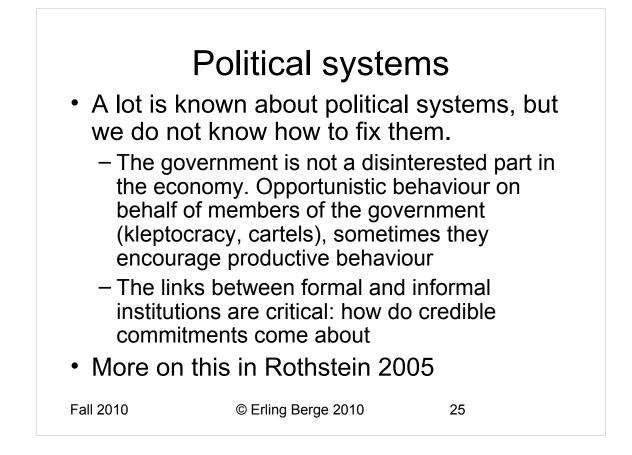
- Political preferences build on fallible conjectures and theories
- Opinion-formation results from an open-ended process of interactive learning and discovery (uncertainty reduction)
- The important element is not the supremacy of, but the contestability of majority opinions
- But empirically democracy is weakly related to development
 - Norms for small scale/personal versus large scale/impersonal exchange
 - Sprit of capitalism frugality, industry, honesty, fidelity
 - Tokugawa Japan Confucianism, Buddhism, Shintoism
 - Redistributive vs reciprocal norms (Africa vs Asia)
 - Persistence of inefficient norms (Iceland)

Fall 2010

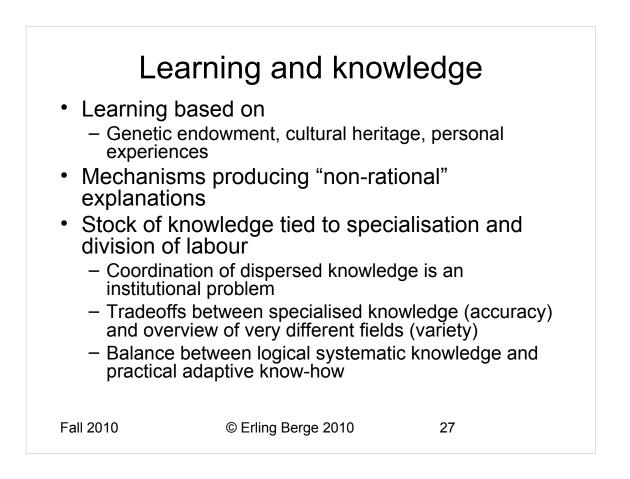
© Erling Berge 2010

Instit	utional chan	ae
1. The continuous in organisations in th		stitutions and of scarcity and
 Competition force skills and knowled knowledge individ shape evolving period 	•	ontinually invest in inds of skills and ns acquire will ortunities and
 The institutional friend dictate the kinds of have the maximum 	of skills and knowled	ne incentives that ge perceived to
 Perceptions are d players. 	erive from the menta	al constructs of the
	scope, complement institutional matrix n ningly incremental ar	nake institutional
Fall 2010 ©	Erling Berge 2010	23

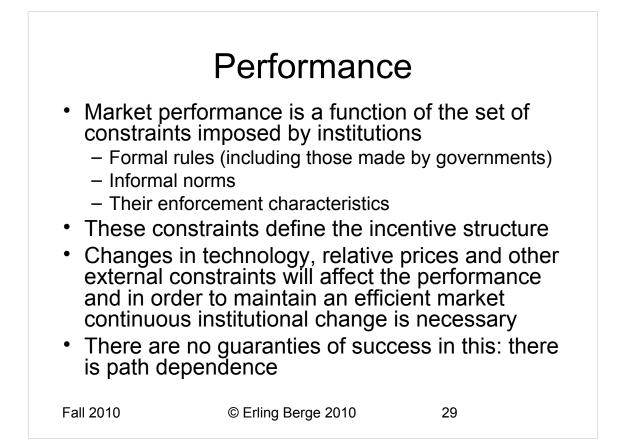
	Taking stoc	ĸ
 It is frict It is stat It does 	s of neo-classical econ ionless – zero transaction ic – time does not enter not take into account huma	costs an intentionality – no
underst Evolution 	anding of how humans ma ary theory	ake choices
 Variatio 	n created by mutation and ination. There is no close a	
conseq	on in biology is not informe uences as they are in an e nality is a key factor shapi	conomy.
Fall 2010	© Erling Berge 2010	24



Time	e, foresight, inter	ntionality
	limits on foresight	•
	ot know today what we will learn r choice of action	tomorrow that will
	l is non-ergodic	in "fit" between
accumulate of problems structure is	learning depends on certa ed knowledge, artifactual s s and experiences. Creatir a key to adaptive efficienc nomic policy	tructure and novelty og a rich artifactual
 Intentionali sciences de 	ty add a layer of complexit o not have	y that natural
world domi dominated	ding the shift from persona nated by physical insecurit by impersonal exchange v with the human environme	ty to a world where insecurity
 Can a trai 	nsition be steered by conscious	policy?
Fall 2010	© Erling Berge 2010	26

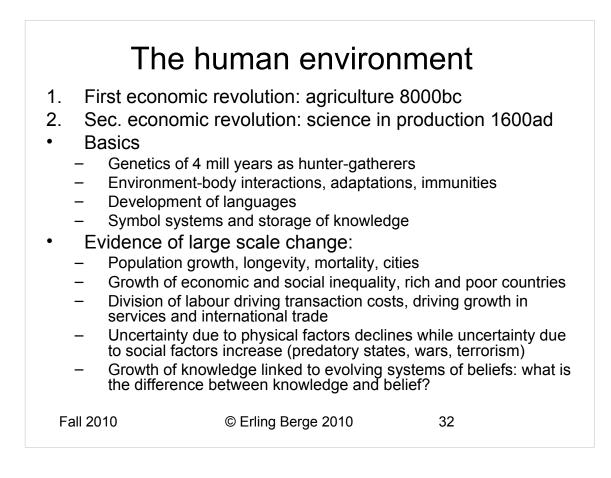


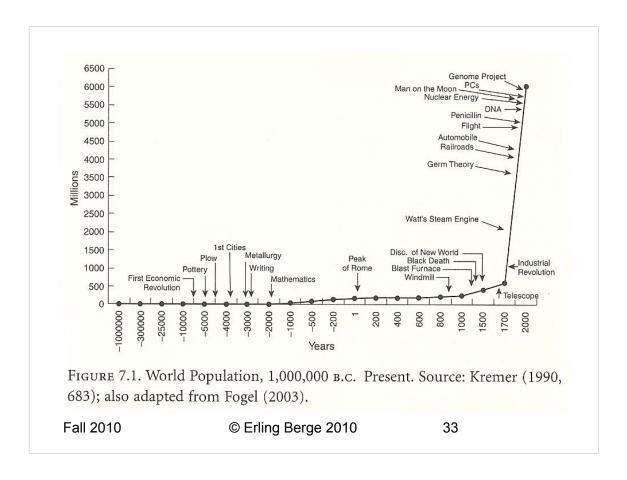
	Decision-maki	ng
Whose be decisions	liefs matter and how ?	do they matter in
	formal constraints (su eliability) evolve?	uch as honesty,
Case stuc	lies:	
cultures:	Genoese traders vs trade in-group control network nent mechanisms	
	on Italy: south a tradition control, north a tradition solving	
	and Hayami on Africa vs ocal norms	Asia: redistributive
Fall 2010	© Erling Berge 2010	28

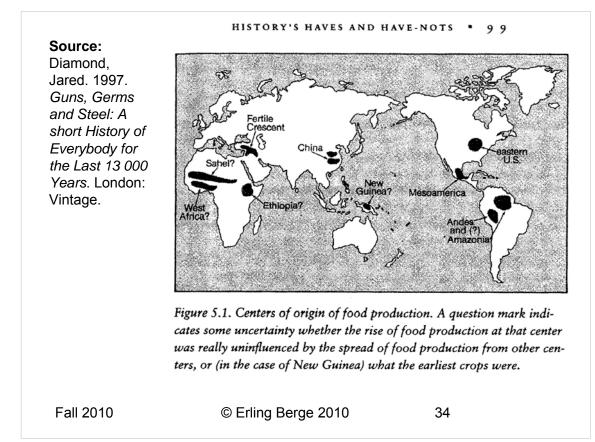


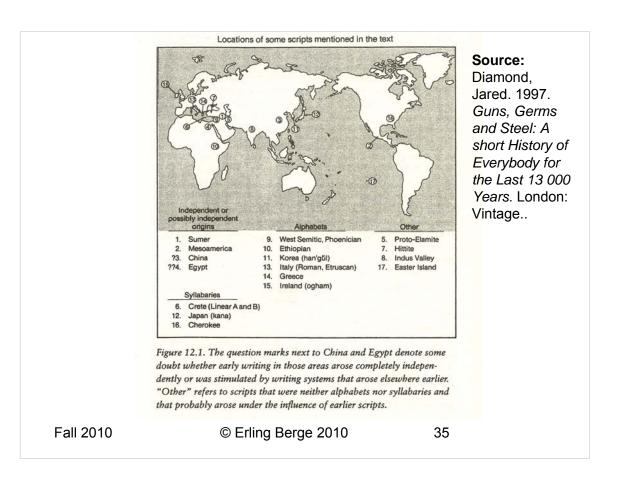
	Path depende	ence
institution institution – Organis	ing process leading up is constrain the ability is because there may ational opposition peliefs about "rightness" o	to change the be
maintain provided centuries – Episodio – We do r	no guaranty that we withe flexible institutions economic growth durin c growth is "normal" in wo not know how to create an wides growth	that have ng the last two rld history
Fall 2010	© Erling Berge 2010	30



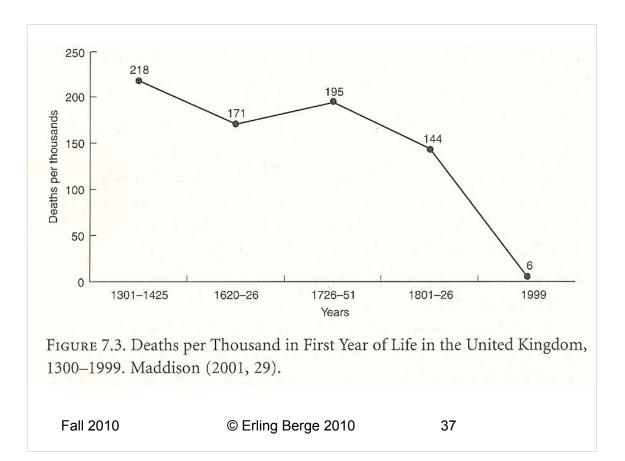




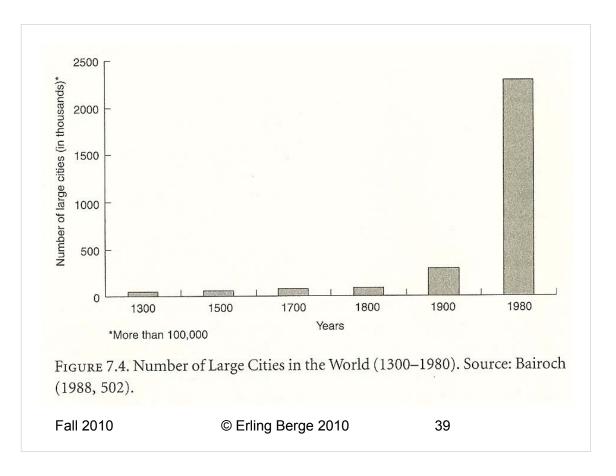


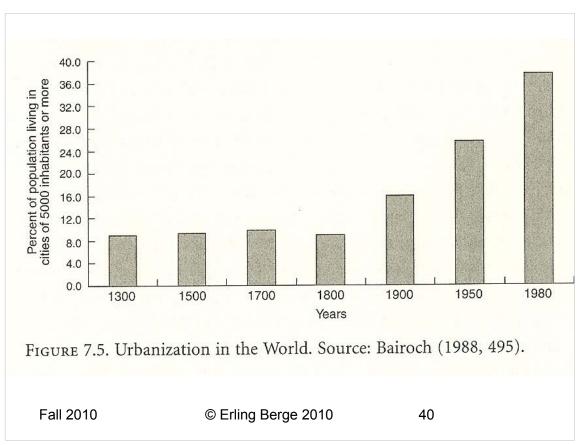


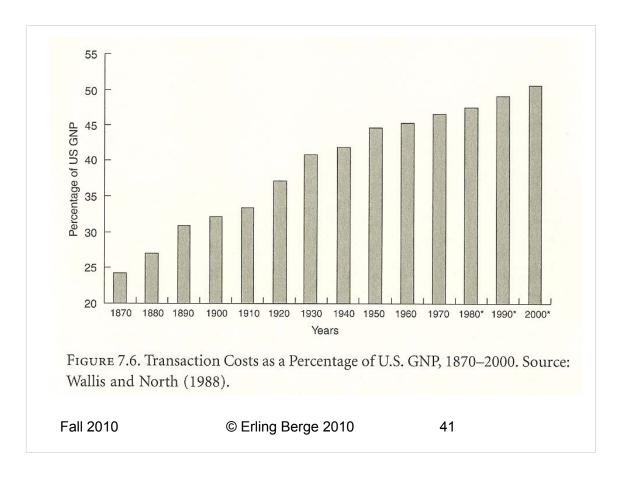


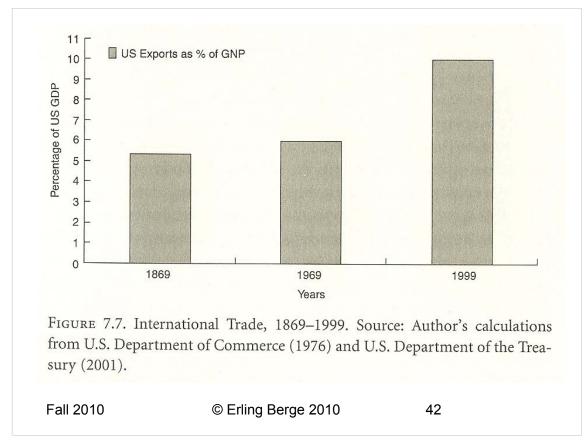


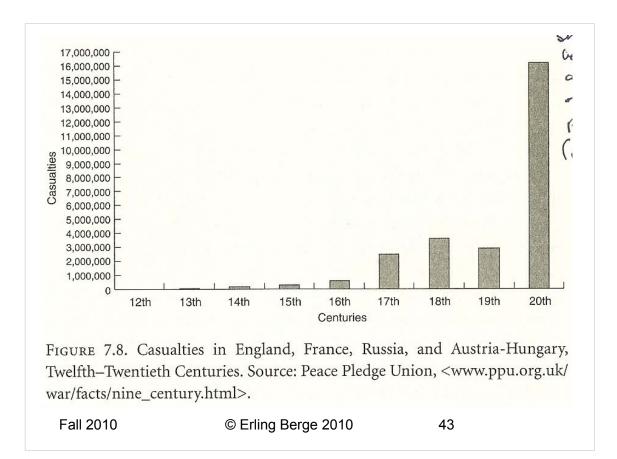
	(199	0 interna	ational a	lollars)			
		1000	1500	1600	1700	1820	1998
Average Developed		405	704	805	907	1,130	21,470
Average Undeveloped Ratio, Developed to		440	535	548	551	573	3,102
Undeveloped		0.92	1.32	1.47	1.65	1.97	6.92
*	l, 46).	0.92	1.32	1.47	1.65	1.97	6

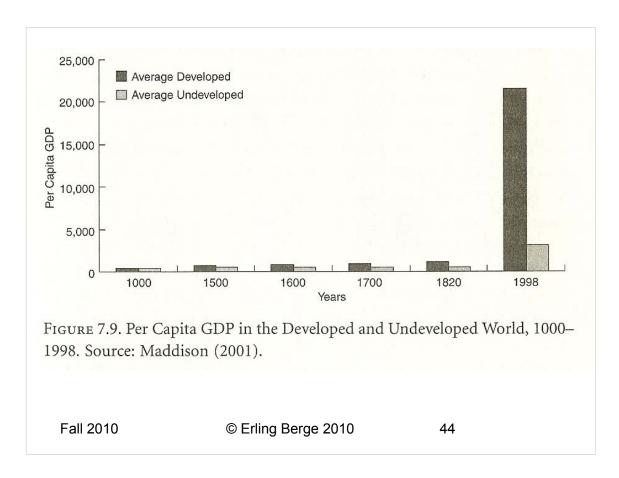


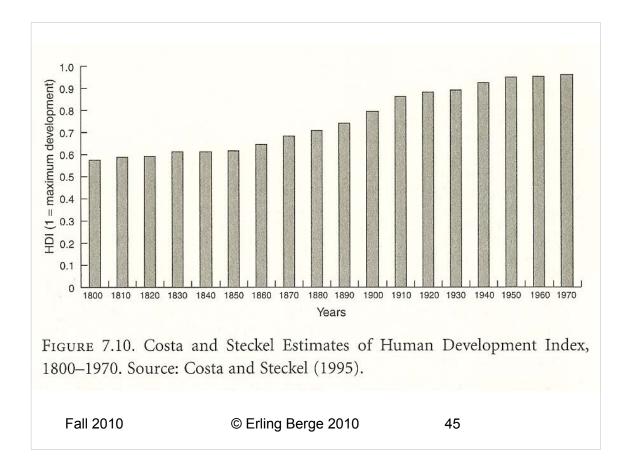


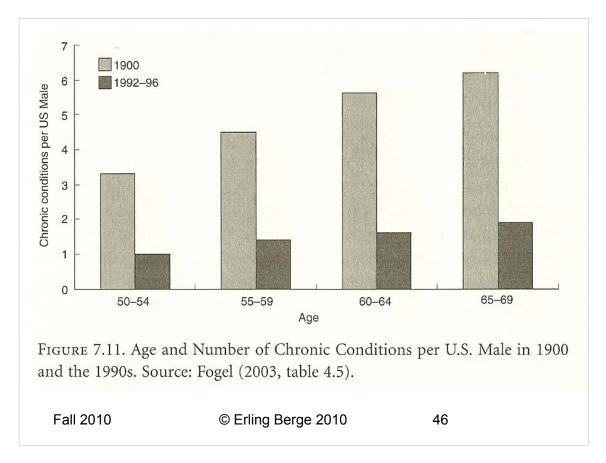


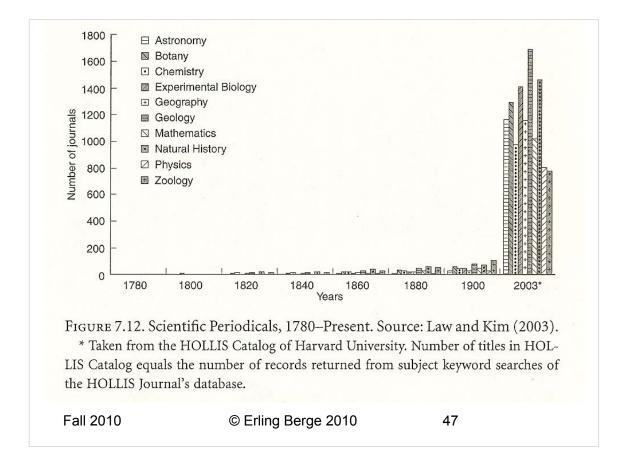


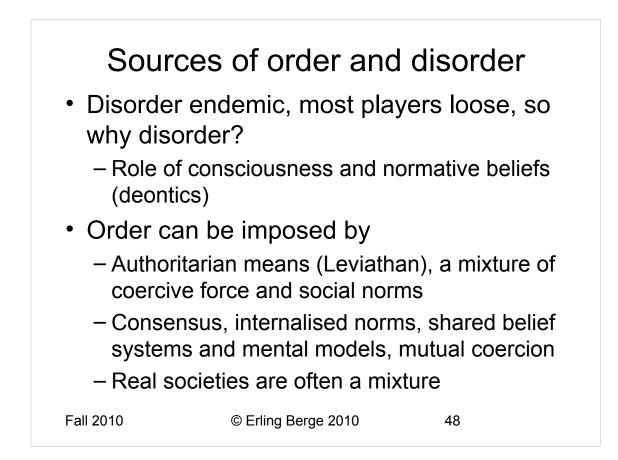










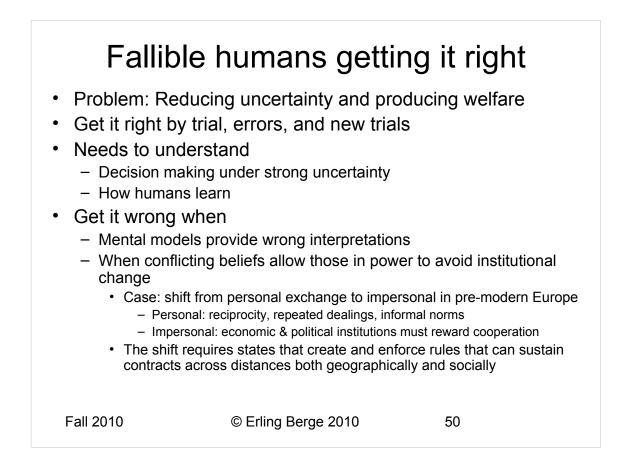


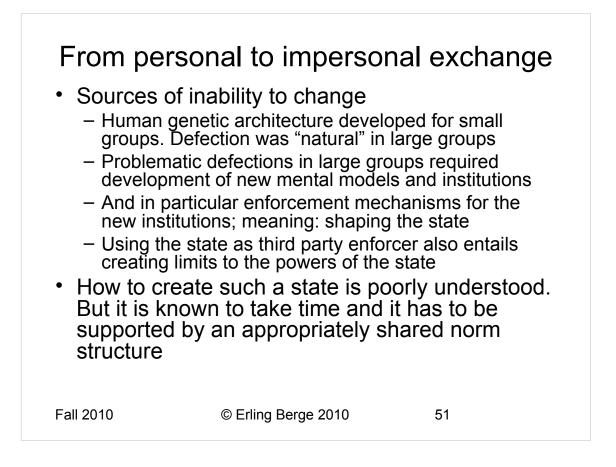
Problem of creating order

- Disorder from changing benefits, shifts in power, eroding beliefs about legitimacy
- Order from
 - Shared beliefs about the role of government and rights of citizens
 - Constitutions assigning rights to citizens also limits the role of the state
 - Property rights are well defined so that transgressions are easily detected
 - States provide credible commitment to citizen rights
 - Formal commitments backed by strong social norms
- Case study: USA from colonial era onwards
 - Adaptively efficient institutions mostly inherited from Britain
- · Case study: Latin America from colonial era
 - "Stop and go" growth based on institutions inherited from Spain

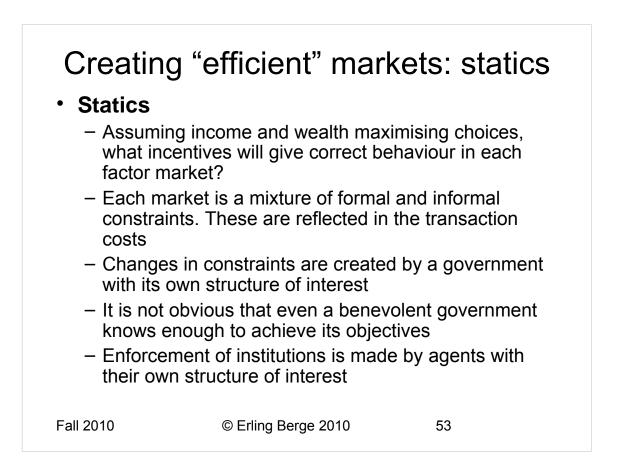
Fall 2010

© Erling Berge 2010

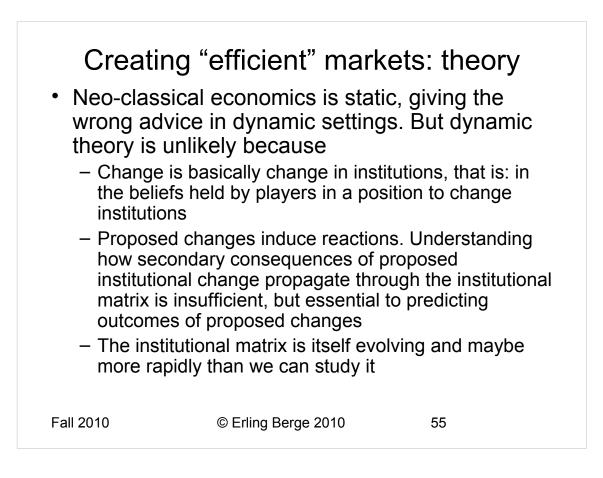


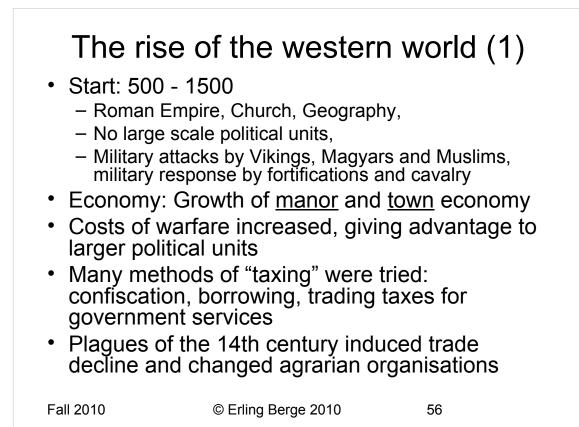


Knov	vledge and spec	ialisation
	ntegrate dispersed kno ansactions	wledge at low
 Small set trades 	cale society needed that ea	ach was a jack of all
expense	ng specialised knowledge e of general knowledge. Th sated by trade	
	inty due to specialisation means a sated by availability of wide	
	ails low cost of transacting f markets	across a diverse
	ain the development increa Ige became institutionalise	
Fall 2010	© Erling Berge 2010	52



Creating	"efficient" market	ts: dynamics
understa - Success time requ - Implement the know - If change adapted • Continuou most usefut critical for	ns in the performance of fa nding of its sources in alterations to improve p nire understanding the prod nting changes require that ledge and are willing to ac es require political action th groups must be overcome s institutional change t ul incentives for players capital markets: Japan e 2000ies?? [Enron-Cit cial crisis]	to maintain the s is particularly n in the 1990ies,
Fall 2010	© Erling Berge 2010	54



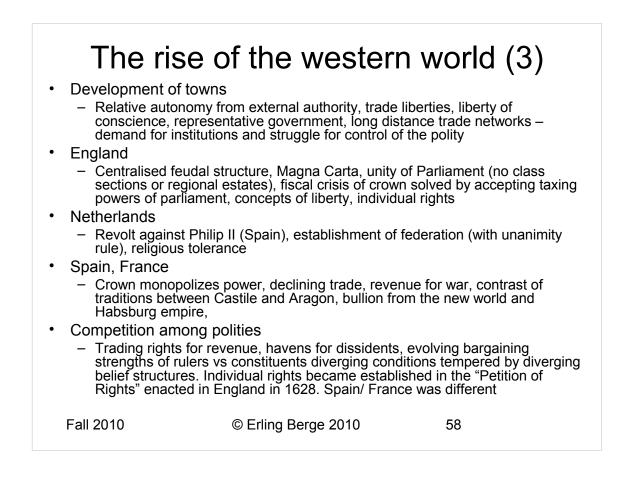


The rise of the western world (2)

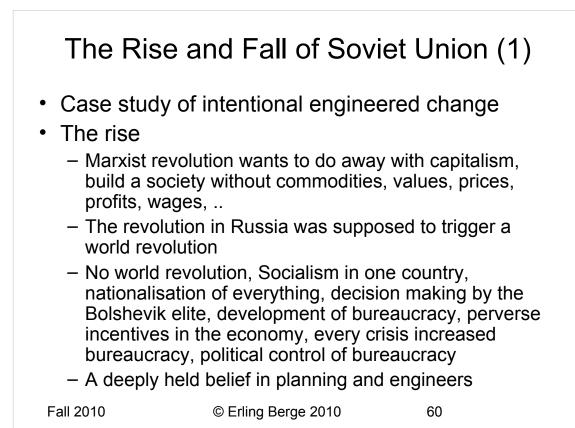
- Compare developments of the Netherlands and Spain
- From beliefs to institutional development
 Individualism? Protestant ethic?
- Where do beliefs come from ? Religion?
 - Do they permit/ encourage learning processes?
 - Christianity: evolve belief that nature should serve man
- Enter the competition of independent polities with a common belief structure and communications:
 - Portugal/ Spain (failed)
 - Netherlands/England (success)
 - France (in between)

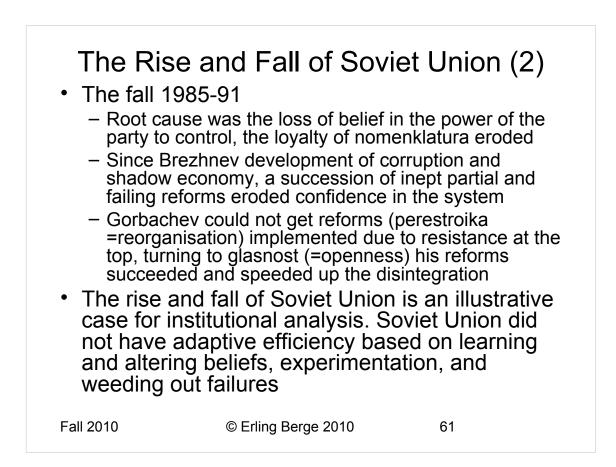
Fall 2010

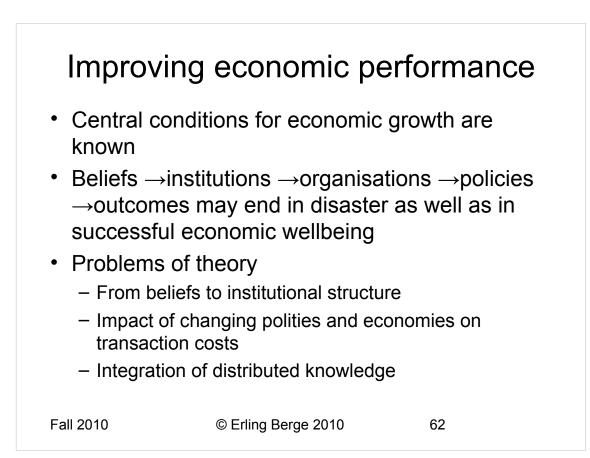
© Erling Berge 2010

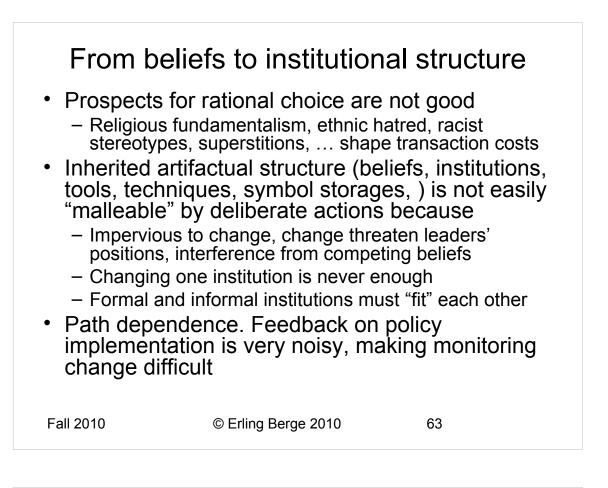












Impact of changing polities and economies on transaction costs

- Transaction costs are the costs of
 - Measuring the multiple dimensions of what is being exchanged
 - Protecting individual property rights
 - Integrating dispersed knowledge of a society
 - Enforcing agreements about exchange
- Policies for a uniform system of weights and measures, specification of property rights, an effective judiciary, organisations for integration of knowledge will lower transaction costs

Fall 2010

© Erling Berge 2010



What we need to improve economies
 Clear understanding of the source of poor performance and the growth potential given factor endowments
 Clear understanding of the sources of the current institutional structure, particularly culture and its margins of change
 In the underdeveloped economies the state needs to intervene in just the right way to compensate for the disadvantage
 A polity willing and capable of implementing change
 A clear understanding that each society needs unique political interventions
Fall 2010© Erling Berge 201066

V	Vhere are we go	pina?
	•	U
 Our cons 	ciousness is a double	eagea swora
 Source 	of human creativity	
– Source	of human cruelty	
	a diversity of belief syster ar environments	ns tailored to
• The non-	ergodic nature of the w	orld sets limits to
systemati	c approaches to novel	ty
– How we problem	II are our minds adapted to s?	confronting new
– How ne	w are the problems	
	se who perceive a problem in a position to change in	5
– How mu	ich of our thinking is genet	ically driven?
Fall 2010	© Erling Berge 2010	67

Understand the sources of human decision making

- Falling information costs
 - Imitation of seemingly successful institutions
 - A sobering story to study Sub-Saharan Africa, Latin America, the Muslim world, the development of Russia since 1991
 - Current economic theory is simply inappropriate to deal with economic and social change
- History show how societies grow and decline. Why should we be different?

Fall 2010

© Erling Berge 2010